

# Annual Results FY09

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**RICHMONT**

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**Introduction & Highlights** Norbert Platt

**Review of Results** Richard Lepeu

**Strategy Overview & Conclusion** Norbert Platt

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# Financial Highlights

■ Higher sales	€5.4bn	+2%
■ EBIT decrease contained	€982m	-12%
■ Strong operating cash flow	€819m	
■ Substantial net cash position	€822m	

# A Contrasted Year / A Mixed Environment

- Financial & economic crisis
- Stronger US\$ and Yen in H2
- High level of precious material prices

